



Office of the President
Republic of the Marshall Islands

February 8, 2017

Honorable Kenneth A. Kedi
Speaker
Nitijela
Majuro, Marshall Islands

Dear Mr. Speaker,

Please find attached herewith the final draft of the *Agenda 2020: A Framework for Progress* developed after the completion of two Cabinet Retreats earlier this year. Following consultations with the Marshall Islands Mayors' Association and the officers and executive committee of the Chamber of Commerce, I would like to present, on behalf of the Cabinet, the Agenda 2020 to your good Office for circulation to *Nitijela* members for their kind review. This will be the Cabinet's plan moving forward for the next three and a half years, and I am confident that input from our colleagues will result in substantial improvements therein.

The Office of the President stands prepared to provide further information should the need arise. Komol tata.

Sincerely,

A handwritten signature in black ink, appearing to read "Marlan Zachkrhas".

Marlan Zachkrhas
Minister-in-Assistance-to-the-President

RMI Agenda 2020: A Framework for Progress

A. Background

Agenda 2020: A Framework for Progress (Agenda 2020) identifies major national challenges and priority reforms to be addressed by Government by the year 2020. It aims to strengthen the results-focus, proactively address the most pressing problems, and develop a culture of customer service in the public sector. Agenda 2020 builds on the RMI National Strategic Plan (NSP) 2015–2017 (see Section C below) and other policies and strategies adopted in recent years. Every effort will be taken to ensure that the implementation of Agenda 2020 does not compromise the monitoring and implementation of the NSP and other major plans and policies.

The development of Agenda 2020 followed a consultative and locally-driven process. The key issues and actions emerged during two Cabinet level retreats held in April and June of 2016. In the first retreat, participants took stock of major challenges, opportunities, priority actions, and indicators. During the second retreat, drawing on a Matrix Summary of the first retreat and using a two-level framework, participants then identified (i) the 10 most important national challenges and (ii) 10 most critical institutional reforms, with actions for each challenge and reform. While some issues and actions at each level are related and may overlap, a two-level framework is necessary since some national challenges require broader, multi-stakeholder approaches while government reforms are usually specific to one or two particular ministries or agencies. Moreover, achieving national level objectives and outcomes will require reforms to improve operations and processes at the government level.

The draft Agenda 2020 was discussed during initial consultations with the Marshall Islands Mayors' Association and the Majuro Chamber of Commerce and will be discussed with other stakeholders, including development partners, in late 2016 and early 2017. As many actions require further studies and analysis, technical assistance will need to be secured, which in turn requires consultations with key development partners. Agenda 2020 will remain somewhat flexible to accommodate suggestions and ideas that emerge from these consultations. Additional effort will also be made to ensure Agenda 2020 supports and reflects, to the fullest extent possible, the new Sustainable Development Goals and other global and regional agendas, such as the Paris Agreement on Climate Change and the Small Islands States Regional Strategy.

The draft Agenda 2020 was also presented and discussed during the Fall 2016 Nitijela session and will be monitored by a team appointed by the Office of the President and Cabinet. Moreover, given its responsibility for the general direction of the work of all Government ministries and agencies, the Office of the Chief Secretary is pivotal in executing and monitoring the priorities and progress under Agenda 2020. To be consistent with the *Cabinet Handbook* recently completed by the Office of the President, periodic reports by the responsible authorities on their execution of Agenda 2020 shall be provided to the Cabinet for monitoring, guidance, information-sharing, and further fine-tuning.

Section B summarizes the Agenda 2020 framework, listing the 10 major challenges and 10 priority government reforms. Section C shows how Agenda 2020 links with major NSP themes and sectors. Sections D and E provide details on the challenges and reforms and their respective targets, timing, and responsibilities.

B. RMI Agenda 2020 Framework

10 MAJOR CHALLENGES

1. Growing the economy, employment, and private sector
2. Preparing for the post-2023 Compact transition
3. Improving basic health services on Majuro
4. Supporting education, youth, and vulnerable groups
5. Adapting to climate change and reducing disaster risks
6. Strengthening water, energy, and food security
7. Improving the quality of life on Ebeye and other Kwajalein communities
8. Improving the welfare of outer island communities
9. Tackling consumer debt and strengthening consumer protection
10. Strengthening laws, justice, and public safety

10 PRIORITY GOVERNMENT REFORMS

1. Improve fiscal and economic management
2. Reform SOEs
3. Salvage MISSA
4. Strengthen PSC, EPPSO and Office of Chief Secretary
5. Improve infrastructure planning, development and management
6. Enhance accountability and good governance in the public sector
7. Sharpen foreign policy and development assistance, and seek nuclear justice
8. Strengthen government's management of cultural and historical resources and assets
9. Improve and integrate information technology systems in government
10. Amend and improve the Constitution

C. Agenda 2020 Linkages with National Strategic Plan 2015-2017 Themes and Sectors

10 Major Challenges	Relevant NSP Themes and Sectors
Growing the economy, employment, and private sector	<ul style="list-style-type: none"> - Empowering people and communities to reduce the incidence of access related poverty (theme) - Ensuring broad-based growth and food security (theme) - Ensuring outer islands populations receive access to all necessary services (theme) - Building a sound infrastructure (theme) - Sustainable Economic Development (sector) - Infrastructure Development (sector)
Preparing for the post-2023 Compact transition	<ul style="list-style-type: none"> - Sustainable Economic Development (sector) - Good governance (sector)
Improving basic health services on Majuro	<ul style="list-style-type: none"> - Social development (sector) - Good governance (sector)
Supporting education, youth, and vulnerable groups	<ul style="list-style-type: none"> - Empowering people and communities to reduce the incidence of access related poverty (theme) - Promoting an innovative people (theme) - Social development (sector)
Adapting to climate change and reducing disaster risks	<ul style="list-style-type: none"> - Mitigating the impacts of climate change and creating awareness of the importance of environmental assets (theme) - Addressing globalization and regional cooperation challenges (theme) - Environment, climate change, resiliency (sector)
Strengthening water, energy, and food security	<ul style="list-style-type: none"> - Ensuring broad-based growth and food security (theme) - Ensuring outer islands populations receive access to all necessary services (theme) - Sustainable Economic Development (sector) - Infrastructure Development (sector)

Improving the quality of life on Ebeye and other Kwajalein communities	<ul style="list-style-type: none"> - Empowering people and communities to reduce the incidence of access related poverty (theme) - Building a sound infrastructure (theme) - Sustainable Economic Development (sector) - Infrastructure Development (sector)
Improving the welfare of outer island communities	<ul style="list-style-type: none"> - Empowering people and communities to reduce the incidence of access related poverty (theme) - Ensuring broad-based growth and food security (theme) - Strengthening ability to mobilize local and traditional knowledge (theme) - Ensuring outer islands populations receive access to all necessary services (theme) - Promoting an innovative people (theme) - Sustainable Economic Development (sector)
Tackling consumer debt and strengthening consumer protection	<ul style="list-style-type: none"> - Empowering people and communities to reduce the incidence of access related poverty (theme) - Sustainable Economic Development (sector) - Social development (sector)
Strengthening laws, justice, and public safety	<ul style="list-style-type: none"> - Ensuring and applying the practice of good governance principles to achieve effective governance (theme) - Good governance (sector)
10 Priority Government Reforms	Relevant NSP Themes and Sectors
<ul style="list-style-type: none"> - Improve fiscal and economic management - Reform SOEs - Salvage MISSA - Strengthen PSC, EPPSO and Office of Chief Secretary - Improve infrastructure planning, development and management - Enhance accountability and good governance in the public sector - Sharpen foreign policy and development assistance, and seek nuclear justice - Strengthen government management of cultural and historical resources and assets - Improve and integrate IT systems in government - Amend and improve the Constitution 	<ul style="list-style-type: none"> - Ensuring and applying the practice of good governance principles to achieve effective governance (theme) - Addressing globalization and regional cooperation challenges (theme) - Building a sound infrastructure (theme) - Strengthening ability to mobilize local and traditional knowledge (theme) - Strengthening ability to mobilize local and traditional knowledge (theme) - Good governance (sector) - Infrastructure Development (sector)

D. 10 MAJOR CHALLENGES

1. Growing the economy, employment, and private sector Priority Actions (How)	Timing and Targets (When)	Responsibilities (Who)
<p>Improve the enabling environment:</p> <p>a. Address critical constraints to private sector development and improve the environment for doing business, using the results of ongoing Private Sector Assessment (PSA) as the basis for reform</p> <p>b. Review all laws, policies, and regulations which relate to business, investment, taxation, land, and labor, and make changes necessary to improve overall environment for doing business; this includes reviews of the Labor Act, Immigration Act, Foreign Investment Business License Act, and Marshall Islands Development Land Registration Authority Act, including review and revision of the Reserve List</p> <p>Maintain a steady level of capital expenditure to support growth and employment:</p> <p>c. Expedite the current backlog of infrastructure projects to stimulate economic activity in the near term</p> <p>d. Ensure a stable level of economic activity and employment through a stable annual capital expenditure program</p> <p>Increase inclusiveness of businesses:</p> <p>e. Identify ways derive greater benefits from \$1.5 billion worth of transshipment activity in Majuro lagoon and assess how shark laws and regulations are affecting transshipment activity</p>	<p>a. In 2016 complete PSA and use results to develop basic roadmap to implement in 2017-2019</p> <p>b. In 2017 conduct legislative review and identify necessary amendments to make in Nitijela sessions</p> <p>c. In 2016 and 2017 identify key constraints and expedite the backlog of infrastructure projects</p> <p>d. In 2017, 2018, and 2019, aim to award no less than \$19.5 million worth of infrastructure projects (from all sources) to stimulate the economy and employment</p> <p>e. In 2017 identify ways to tap into transshipment activity and conduct a policy impact assessment of the shark policies on transshipment levels</p>	<p>a. Ministry of R&D with support from OCI and Chamber of Commerce</p> <p>b. Attorney General with support from Nitijela Counsel, OCI and Chamber of Commerce and MOFA</p> <p>c. Ministry of PW and Ministry of Finance</p> <p>d. Ministry of PW and Ministry of Finance</p> <p>e. Ministry of R&D with support from SPC</p>

<p>f. Seek ways to support greater involvement of local businesses in government supported energy and water projects</p> <p>g. Identify inclusive business models and provide targeted support to inclusive businesses</p> <p>Improve access to finance:</p> <p>h. Evaluate the ROC-supported Microfinance Program and identify ways to improve microcredit access; identify how Small Business Development Center (SBDC) can better support private sector development</p> <p>i. Identify options for strengthening access to capital for small and medium enterprises</p> <p>Strengthen the local craft and product industry:</p> <p>j. Strengthen product development and marketing support programs for handicraft and locally made products</p> <p>k. Assess the feasibility of a central craft and products market</p> <p>Strengthen training and labor market programs:</p> <p>l. Strengthen skills development programs, with more direct links to businesses and employers; strengthen training programs in basic</p>	<p>f. In 2017 conduct a dialogue between government and private sector to identify ways to grow involvement of local businesses in energy and water sector projects; recommend actions to pursue in 2017-2018</p> <p>g. In 2017 seek technical assistance to identify ways to supporting inclusive business models; in 2017-2019 strengthen support for inclusive business</p> <p>h. In 2017 conduct a review of the ROC-financed microfinance program and SBDC; recommend necessary changes to these programs</p> <p>i. In 2017 conduct a dialogue between government and private sector to identify ways to strengthen access to capital for SMEs; recommend actions to pursue in 2017-2018</p> <p>j. In 2017 expand targeted training and capacity development on basic product development and marketing</p> <p>k. In 2017 conduct a dialogue between government and private sector to explore the feasibility of a centralized market place for local crafts and products</p> <p>l. In 2017, identify ways to strengthen the training-to-work transition, through consultation with major private sector</p>	<p>f. Ministry of R&D with support from OCI and Chamber of Commerce</p> <p>g. Ministry of R&D with support from OCI and Chamber of Commerce</p> <p>h. Ministry of R&D and Ministry of Finance</p> <p>i. Ministry of R&D with support from OCI and Chamber of Commerce</p> <p>j. Ministry of R&D with support from OCI and Chamber of Commerce</p> <p>k. Ministry of R&D with support from OCI and Chamber of Commerce</p> <p>l. Ministry of Education with support from CMI, OCI and Chamber of Commerce</p>
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<p>entrepreneurship, business, and financial management</p> <p>m. Pilot a "youth service/conservation corps" program to provide training, community service, and employment opportunities for youth</p> <p>Develop a long-term economic policy:</p> <p>n. Draft a stand-alone national economic policy that articulates long-term objectives for fostering growth, private sector development, and employment generation. The policy should emphasize, among other things: investment in new areas and productive sectors to enable the economy to move beyond the narrow focus on import/wholesale/retail activity; continued growth in marine resources and fisheries sectors, with mechanisms to ensure greater benefits to local companies in these areas; strengthened support for niche market tourism and products; reconsiders a modified import-substitution model, identifying commercially viable local production of some imported commodities; support for small and medium size enterprises (including the possibility of a new SME law); and revisits the feasibility of the <i>One Island, One Product</i> concept</p>	<p>employers; recommend actions to pursue in 2017-2019</p> <p>m. In 2016-2017 design the basic elements and secure financing for the program; in 2018-2019 pilot the program</p> <p>n. In 2017 draft and adopt the National Economic Policy, for implementation in 2018 and beyond</p>	<p>m. NTC with support from CMI</p> <p>n. EPPSO, OCI and Chamber of Commerce</p>
2. Preparing for the post-2023 Compact transition		
Priority Actions (How)	Timing and Targets (When)	Responsibilities (Who)
<p>Strengthen the Compact Trust Fund</p> <p>a. Step up contributions from RMI's own resources into the CTF through:</p> <ul style="list-style-type: none"> o Rationalizing expenditures (revisit CAP report) to create fiscal space and surpluses which can be invested in CTF o Seeking higher annual contributions from the Ship Registry 	<p>a. By 2020, continue to aim to have the CTF corpus reach \$588 million or an amount which will contribute to the long-term budgetary self-reliance of the Republic in terms of fiscal and budgetary stability post-2023; In 2017 negotiate incremental increased contribution from Ship Registry and</p>	<p>a. Ministry of Finance, CTF Committee, Nitijela Appropriations Committee, Chief Secretary's Office (CSO)</p>

<ul style="list-style-type: none"> o Continued growth in revenues from PNA and fisheries related sources o Other revenue sources 	<p>MIMRA; explore supplemental contributions to the CTF from other sources and other options to improve the performance and long-term viability of the CTF.</p>	
<p>b. Re-pursue \$20 million Tax and Trade reimbursement from US to contribute to the CTF</p> <p>c. Conduct an independent review of the investment performance of the CTF and all administrative, managerial and other types of expenses</p> <p>d. Seek compensatory contribution from US to make up for 2-year delay in establishment of CTF and investment of resources</p> <p>e. Explore options for contributions from other bilateral and multilateral partners; consider redirecting a portion of current bilateral funds into CTF, taking into account immediate needs versus long-term financing needs; this includes possible use of EDF11 funds</p>	<p>b. Continue to pursue Tax and Trade reimbursement</p> <p>c. In 2017 conduct a review of the CTF</p> <p>d. In 2017 lobby for compensatory contribution</p> <p>e. In 2017 seek other partners' contributions into CTF</p>	<p>b. Ministry of Foreign Affairs</p> <p>c. Ministry of Foreign Affairs and Ministry of Finance</p> <p>d. Ministry of Foreign Affairs</p> <p>e. Ministry of Finance and Ministry of Foreign Affairs</p>
<p>Prepare for the 2023 Transition</p> <p>f. Mobilize a small team of experts from RMI, with support from US-based advisors, to begin studying issues and other early stage preparations; team to review all aspects of Compact, not only Economic Assistance provisions but also other provisions such as Federal programs, Pell Grants, etc.</p> <p>g. Step up efforts to establish and strengthen links with critical members of Congress</p> <p>h. Seek input from Marshallense stakeholders on Compact issues</p>	<p>f. In 2017 form team and provide ToRs and budget</p> <p>g. In 2017-2019 re-establish links and forge new contacts in Congress</p> <p>h. In 2018 conduct a survey/census of Marshallense in RMI and in the US on the Compact</p>	<p>f. Ministry of Foreign Affairs with support from President office or Cabinet</p> <p>g. Ministry of Foreign Affairs</p> <p>h. Ministry of Foreign Affairs in partnership with EPPSO and SPC</p>

3. Improving basic health services on Majuro Priority Actions (How)	Timing and Targets (When)	Responsibilities (Who)
<p>a. Expedite new hospital project</p> <p>b. Take further action to improve the management and operation of the hospital; for each unit/division develop an action plan and standard operating procedures; improve personnel and performance management, including through improved job descriptions and performance reviews; improve critical equipment and technology in the hospital</p> <p>c. To improve recruitment of skilled professions and specialists, including Marshallese health professionals working abroad, strengthen compensation packages; in addition to hiring specialists, provide specialized equipment necessary for their work</p> <p>d. Review options for contracting out hospital operations, or selected areas within hospital operations, and provide report and recommendations to pursue this; review to identify which services might feasibly be undertaken by private firms altogether</p> <p>e. Devolve personnel management responsibilities from PSC to MoH</p> <p>f. Limit the growth of off-island referral expenses by improving on-island capabilities and screening and prevention programs</p>	<p>a. By 2020, complete phase 5 of 6 phases of new hospital project</p> <p>b. In 2016 conduct review of organizational units to identify weaknesses and gaps; set out action plan to improve performance across entire hospital system</p> <p>c. In 2016 review and revise as appropriate compensation packages for MoH personnel</p> <p>d. In 2016 conduct a feasibility study on options for contracting out hospital operation, including for selected services or functions within hospital system; in 2017 implement recommendations.</p> <p>e. In 2016, PSC to delegate personnel management responsibilities to MoH</p> <p>f. In 2017, 2018, and 2019 reduce the growth of off-island referral expenses by 10% each year through improving on-island capabilities and screening and prevention programs</p>	<p>a. Ministry of Health and Ministry of Public Works</p> <p>b. Ministry of Health and PSC</p> <p>c. Ministry of Health and PSC</p> <p>d. Ministry of Health</p> <p>e. PSC and Ministry of Health</p> <p>f. Ministry of Health</p>

<p>g. Seek ways to access insurance coverage for fishermen and other non-resident workers who utilize health services at Majuro hospital</p> <p>h. Aggressively scale up screening programs, including consideration of mass screening programs</p> <p>i. Given the wide mandate of ministry, rename it as Ministry of Human Services and establish clear guidelines for its areas of responsibility</p> <p>j. Consider the establishment of clinics in Rita and Laura to be staffed by doctors and appropriate support staff</p> <p>k. Dramatically increase number of students entering priority health fields and provide targeted support through scholarships and other programs</p> <p>l. Take steps to improve outer island dispensaries</p> <p>m. Strengthen public health programs especially for NCDs</p>	<p>g. In 2016 put into place procedures for accessing insurance of non-resident hospital users</p> <p>h. In 2017 expand Ebeye pilot screening programs to Majuro and outer islands</p> <p>i. In 2016 rename MoH to Ministry of Human Services and establish clear guidelines for its areas of responsibility</p> <p>j. In 2017 study feasibility of full-time clinics in Rita and Laura to be staffed by doctors and appropriate support staff</p> <p>k. In 2017 establish targeted scholarships for health fields</p> <p>l. In 2016 identify dispensaries with greatest needs; in 2017 provide targeted support to improve their services</p> <p>m. In 2016 re-develop an NCD action plan; in 2017-2019 implement action plan</p>	<p>g. Ministry of Health</p> <p>h. Ministry of Health and NGOs</p> <p>i. Cabinet and Ministry of Health</p> <p>j. Ministry of Health</p> <p>k. RMI Scholarship Board and Ministry of Foreign Affairs</p> <p>l. Ministry of Health</p> <p>m. Ministry of Health and NGOs</p>
4. Supporting education, youth, and vulnerable groups		
<p>Priority Actions (How)</p> <p>Expand compulsory Early Childhood Education to include 4 year olds.</p> <p>a. By 2020 ensure that all girls and boys have access to quality early childhood development, and pre-primary education so that they are ready for primary education</p>	<p>Timing and Targets (When)</p> <p>a. Develop curriculum for 4 year olds by end of 2017; in 2018 recruit and train teachers in new curriculum.</p>	<p>Responsibilities (Who)</p> <p>a. Public School System with local governments and women's groups</p>

<p>b. Establish partnership of local communities to implement ECE for 4 year olds.</p> <p>Address truancy and strengthen formal education</p> <p>a. Address the longstanding school truancy problem and consider new approaches to supporting and incentivizing families and households with children who are currently not attending school</p> <p>b. Strengthen teacher quality/qualifications, and improve teacher compensation levels</p> <p>c. Strengthen recognition for teachers in the community</p> <p>d. Strengthen youth counselor services in secondary schools to strengthen planning for tertiary level education and career planning</p> <p>Improve social assistance and community programs</p> <p>e. Establish a new social workers program in order to better identify vulnerable households, families, and individuals in communities and to better target</p>	<p>b. In 2018 develop an education campaign about benefits of early childhood education; engage support of local governments, faith-based and community based women groups in program implementation in 2019.</p> <p>a. In 2016 develop an action plan to address truancy, including the use of pilot approaches such as Conditional Cash Transfers to address truancy; seek development partner assistance with pilot CCT program</p> <p>b. In 2016 undertake a review of teacher compensation and qualifications; establish action plan for Cabinet endorsement to revise compensation; by 2019 aim to have 100% of teachers with minimum qualification of AS Degree</p> <p>c. In 2016 identify actions to raise the public profile of and respect for teachers</p> <p>d. In 2016 identify options for improving counselor services in secondary schools</p> <p>e. In 2016 create a new civil service cadre of Social Worker, with basic training also provided in first 6 months of</p>	<p>b. Public School System with local governments and faith-based and women's groups.</p> <p>a. Public School System (PSS) & Ministry of Education and Ministry of Internal Affairs (for pilot CCT program)</p> <p>b. PSS & Ministry of Education</p> <p>c. PSS & Ministry of Education</p> <p>d. PSS & Ministry of Education</p> <p>e. PSC and Ministry of Internal Affairs, working with NGOs</p>
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<p>support and social assistance programs; develop housing programs for vulnerable groups; enhance social assistance especially for early childhood care and development and for gender programs; strengthen focus on basic human rights</p>	<p>program; in 2017 and 2018 social workers to cover most densely populated wards in Majuro and Ebeye; social workers to identify households with critical health, education, and other social issues for better targeting of social assistance programs, especially for early childhood, the elderly, disabled persons, and women</p>	<p>f. PSS (for after-school programs) and MalGov and KaiGov (for community sports facilities) MIOA-sports division</p>
<p>f. Improve sports facilities and programs in all communities and strengthen after school programs</p>	<p>f. In 2016 develop an action plan to expand and improve after-school programs and community sports facilities</p>	<p>g. Ministry of Justice and MalGov and KaiGov</p>
<p>g. Reestablish and enforce neighborhoods curfews</p>	<p>g. In 2016 re-establish and enforce 10PM curfew for ages under 18 on Majuro and Ebeye</p>	<p>h. Division of Immigration, Ministry of T&C-Port Authority Division and Office of the Attorney-General</p>
<p>h. Monitor more closely the outmigration trends and identify key socio-economic factors driving recent surge in outmigration</p>	<p>h. In 2017 establish a new arrival /departure system card at Majuro Airport to better quantify outmigration trends and to seek information on causes of migration, demographics of migrants, and migration destinations</p>	<p>i. Ministry of Education, Tobolar and NTC</p>
<p>Strengthen skills development programs</p> <p>i. Consider the feasibility of new programs:</p> <ul style="list-style-type: none"> o an in-residence vocation program similar to the Pohnpei Agriculture and Trade School (PATS) o a Kibbutz type of program o A 'conservation corps' type of program o Youth training on how to use and make/build products from coconut and coconut trees 	<p>i. In 2016 assess the feasibility of these new types of training and skills development programs for piloting; identify financial and other requirements; in 2017 begin pilot program for those programs deemed most feasible</p>	

<p>j. Formal education and vocational programs to focus more on strengthening on behavioral competencies</p> <p>k. For vocational programs, strengthen linkages with employers and training-to-work transitions, including on the job engagements</p> <p>l. Introduce and expand use of thin-client information technology (also relevant to previous section)</p> <p>m. Expand coverage of the ASVAB for all students in grades 10, 11, and 12 and use results to better gauge student interests and competencies</p>	<p>j. In 2016 integrate behavioral competency content into formal curriculum and training programs</p> <p>k. In 2017 strengthen programs' links to employers</p> <p>l. In 2016 introduce new thin-client program</p> <p>m. In 2017-2019, expand coverage of ASVAB, making it mandatory for all secondary students</p>	<p>j. Ministry of Education</p> <p>k. Ministry of Education and NTC</p> <p>l. Ministry of Education and NTA</p> <p>m. Ministry of Education</p>
5. Adapting to climate change and reducing disaster risks		
Priority Actions (How)		
Strengthen infrastructure for CC and DRR		
<p>a. Scale-up adaptation and disaster risk reduction efforts, including through climate proofing infrastructure, scaling up coastal protection infrastructure; strengthen coastal protection and other adaptation infrastructure to protect critical assets and vulnerable communities centers, and strengthening of early warning systems</p> <p>b. Establish adequate evacuation centers for all major communities</p> <p>c. Ensure that ongoing PRIF process gives adequate priority to adaptation efforts via climate-proofing of all projects and stand-alone adaptation projects such as coastal protection in critical areas</p> <p>d. Seek climate -related cofinancing opportunities for Compact infrastructure projects, taking advantage</p>	<p>a. In 2016-2019 ensure that budget allocations prioritize climate change adaptation projects and infrastructure and early warning systems;</p> <p>b. In 2017 identify minimum necessary requirements for evacuation and ensure sufficient capacity, especially for major population areas</p> <p>c. In 2016 complete PRIF process and ensure that National Infrastructure Investment Plan gives adequate attention to climate change adaptation</p> <p>d. In 2017-2019 use Compact-funded infrastructure to seek co-financing from other partners and global funds</p>	<p>a. Ministry of Finance and OEPPC; OCS</p> <p>b. OCS & EPPSO</p> <p>c. Ministry of Public Works</p> <p>d. Ministry of Finance and Ministry of Foreign Affairs</p>
Timing and Targets (When)		
Responsibilities (Who)		

<p>of recent JEMFAC approval of cofinancing for Compact funded infrastructure</p> <p>Strengthen coordination for CC and DRR</p> <p>e. Strengthen Office of Chief Secretary's (OCS) role in coordinating DRR and climate change efforts, including accessing global climate funds</p> <p>f. Strengthen systems and capability to access and manage global climate funds, including Green Climate Fund (GCF)</p> <p>g. Review and streamline government ministries and agencies with responsibility for CC, environment, energy, water, and related issues; address current fragmentation by realigning agencies and units; establish an integrated environment and sustainability ministry or authority</p> <p>h. Enhance disaster risk reduction systems, including advance warning systems</p> <p>Strengthen financing for CC and DRR</p> <p>i. Scale up RMI's contingency resources; consider establishing a new RMI Disaster Response Fund or Crisis Response Facility to more quickly mobilize resources, versus waiting for approvals from others</p> <p>j. Consider a separate Climate Resilience Fund to proactively support adaptation projects and efforts, working with local governments and communities, for small scale adaptation efforts such as shoreline protection, community water catchments, evacuation centers</p>	<p>e. In 2017 strengthen OCS staffing and coordination policies; in 2017 develop comprehensive CC adaptation policy and plan; in 2017-2019 implement plan</p> <p>f. In 2017 strengthen OCS and Ministry of Finance's capability to access global climate change funds</p> <p>g. In 2017 consolidate functions of EPA, OEPPC, and units responsible for water and energy into a unified ministry</p> <p>h. In 2016-2017 identify weaknesses in advance warning systems; in 2017 strengthen these systems</p> <p>i. In 2017 establish a new Disaster Response Fund; in FY20170-FY2019 capitalize fund through annual appropriations</p> <p>j. In 2017 study merit of such a fund and, if feasible, establish by 2018</p>	<p>e. Office of President and OCS</p> <p>f. Ministry of Finance and OCS & OEPPC</p> <p>g. Office of the President</p> <p>h. Office of the President & OCS</p> <p>i. Office of the President and Ministry of Finance OCS</p> <p>j. Office of the President, Ministry of Finance, and OCS</p>
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<p>k. Expand disaster insurance as a financial instrument</p> <p>Improve solid waste management and conservation efforts</p> <p>i. Improve solid waste management (collection and disposal) systems in all major communities</p> <p>m. Enhance conservation programs through innovative approaches such as debt-for-nature swaps</p>	<p>k. In 2016-2017 expand disaster insurance coverage for RMI</p> <p>i. In 2017-2019 make improvements to Majuro and Ebeye waste collection and disposal systems</p> <p>m. In 2017-2019 pursue innovative mechanisms for conservation, including debt-for-nature swaps</p>	<p>k. Office of the President</p> <p>i. MPW & MAWC & KALGOV AND MALGOV</p> <p>m. Office of the President & Ministry of Finance</p>
<p>6. Strengthening water, energy, and food security</p> <p>Priority Actions (How)</p>		
<p>Continue energy sector reforms</p>		
<p>a. Conduct a review of the Energy Policy and address gaps, including better oversight on energy pricing for electricity and fuels</p> <p>b. Adopt a new energy law to strengthen legal and regulatory framework</p> <p>c. Develop new reform plans for MEC and KAJUR and implement immediate reforms in 2017-2019</p> <p>d. Stay the course on efforts to achieve target by 2020 of 20% generation from renewable energy; to achieve this further effort is needed to add renewable energy generation on Majuro, Ebeye, and Outer Islands, in particular grid-connected renewable energy generation; expedite the completion of the \$22 million IDA/IRENA Solar City (solar to grid) project to reduce diesel reliance on Ebeye, Wotje, Jaluit, and Rongrong</p>	<p>a. In 2016 review and amend Energy Policy</p> <p>b. In 2017 draft new energy law; in 2017 adopt new law</p> <p>c. In 2016 develop new reform roadmaps for MEC and KAJUR; in 2017-2019 implement roadmaps</p> <p>d. In 2017 complete grid-connected solar project for Ebeye, Wotje, Jaluit, and Rongrong; in 2017-2019 invest in additional renewable generation capacity</p>	<p>a. Ministry of Resources and Development</p> <p>b. Ministry of Resources and Development</p> <p>c. Combined Utilities Board</p> <p>d. MEC & MPW; R&D Energy</p>
<p>Timing and Targets (When)</p> <p>Responsibilities (Who)</p>		

<p>Strengthen water security</p> <p>e. Expand water storage capacity system on Majuro</p> <p>f. Expand water generation and storage capacity for Ebeye</p> <p>g. Expand community water storage capacity for outer islands</p> <p>Strengthen food security</p> <p>h. Review and strengthen food security programs, for both urban and outer island communities</p>	<p>e. In 2017 expedite Majuro reservoir expansion project</p> <p>f. In 2017, 2018, and 2019 ensure adequate progress on Ebeye Water and Sanitation Project toward 2021 completion target</p> <p>g. In 2017-2019 expand community water catchments on all major islands in outer atolls/islands</p> <p>h. In 2017 develop a new Food Security Action Plan; implement in 2018-2019</p>	<p>e. Ministry of Public Works and MWSC</p> <p>f. KAJUR and KADA</p> <p>g. MPW & IA & OCS</p> <p>h. Ministry of Resources and Development</p>
<p>7. Improving the quality of life on Ebeye and other Kwajalein communities</p>		
<p>Priority Actions (How)</p>		
<p>a. Expedite completion of infrastructure projects for Ebeye</p> <p>b. Establish a technical training program with stronger links to Kwajalein base operations</p> <p>c. Conduct a critical needs assessment for smaller Kwajalein communities and identify priority projects and programs to improve quality of life, in particular energy, water, waste management, education, health and broader social development</p> <p>d. Urgently address fish contamination problem</p>	<p>Timing and Targets (When)</p> <p>a. In 2019 ensure full completion of Ebeye infrastructure project</p> <p>b. In 2017 establish new training program on Ebeye</p> <p>c. In 2017 carry out needs assessment</p> <p>d. In 2016/17 seek alternative and full assessment of fish contamination on Kwajalein and in 2018 implement speedy and just resolution to the problem</p>	<p>Responsibilities (Who)</p> <p>a. Ministry of Public Works, KADA</p> <p>b. Ministry of Education and CMI</p> <p>c. CSO and Ministry of Public Works</p> <p>d. Commission on Fish Contamination in the Republic of the Marshall Islands</p>

<p>e. Base one ship/vessel in Ebeye to improve transportation and trade between Kwajalein and nearby Raik Chain atolls and islands</p> <p>f. Review consumer prices on Ebeye and smaller communities and identify options to lower costs for basic food items and other basic commodities</p> <p>g. Amend Retail Price Monitoring Act to strengthen price monitoring and to include Kwajalein and Majuro in its coverage</p>	<p>e. In 2017 transfer one MISC vessel to Ebeye</p> <p>f. In 2017 undertake an analysis of commodity prices in Kwajalein and Outer Island communities</p> <p>g. In 2017 amend Act</p>	<p>e. Ministry of Transport and MISC</p> <p>f. CSO and EPPSO</p> <p>g. CSO</p>
<p>8. Improving the welfare of outer island communities</p>		
<p>Priority Actions (How)</p>		
<p>a. Strengthen domestic air and sea transport services by reforming and improving operations of Marshall Islands Shipping Corporation and Air Marshall Islands</p> <p>b. Pilot a Community Service Obligation (CSO) approach to ensure essential air and sea services to remote atolls and islands and non-viable routes</p> <p>c. Evaluate and strengthen food security programs for outer island communities</p> <p>d. Identify priority outer island airstrips for paving, taking into account passenger and cargo demand, volumes, and profitability</p> <p>e. Pilot feasibility of use of thin-client information technology in outer island communities</p> <p>f. Identify options to improve value-addition of coconut based production, including options to improve livelihoods for copra farmers</p>	<p>a. In 2017 develop new Reform Action Plans for AMI and MISC; in 2017-2019 implement reforms</p> <p>b. In 2017 design pilot scheme; in 2017 implement initial pilot programs</p> <p>c. In 2017 conduct food security analysis for Outer Islands and identify ways to strengthen support especially to most food-insecure communities</p> <p>d. In 2016 identify top 5 outer island runways for paving, based on demand and traffic; implement in 2017 and 2018</p> <p>e. Establish thin client labs in five selected schools beginning with largest outer island schools in 2017/18, add five more schools in 2018/19</p> <p>f. In 2017 conduct study on copra and coconut products industry to identify options to strengthen value-addition,</p>	<p>Responsibilities (Who)</p> <p>a. Ministry of Transportation, Ministry of Finance, AMI and MISC</p> <p>b. Ministry of Transportation</p> <p>c. Ministry of Resources and Development Ministry of IA with support from MIMA</p> <p>d. Ministry of Transportation and AMI</p> <p>e. PSS in partnership with school boards and communities</p> <p>f. OCI, Ministry of Resources and Development, Tobolar</p>

	livelihoods, and income generation for outer island copra farmers	
9. Tackling consumer debt and strengthening consumer protection		
Priority Actions (How)		
a. Address growing consumer debt problem through review of banking practices and laws/regulations and role of Banking Commissioner and its oversight	a. In 2016 undertake a review of banking laws and regulations and identify necessary amendments and improvements, including options for strengthening the role of the Banking Commissioner	a. Attorney General's office and Ministry of Finance
b. Strengthen consumer education and financial literacy programs	b. In 2016 develop a public education campaign for financial literacy; implement program in 2017-2019	b. Banking Commissioner
c. Establish a new Consumer Protection law to strengthen governance over this and related consumer issues	c. In 2017 introduce new law	c. Office of the President, Attorney General's Office, and Clerk of Nitijela
10. Strengthening laws, justice, and public safety		
Priority Actions (How)		
a. Undertake a comprehensive legislative review to update laws and amend where necessary to improve their effectiveness	a. Conduct legislative review in 2017 with a view to introduce amendments or new legislation in 2017 to improve effectiveness and fill in identified gaps in legislations	a. AG's Office, Ministry of Justice
b. Support and strengthen work of Human Trafficking Task Force (HTTF)	b. In 2016 Cabinet adopt plan and recommendations by Human Trafficking Task Force	b. Cabinet and Ministry of Justice, MIPD, MALGOV and other partners
c. Enhance capacity of government and civil society to identify, and refer victims or potential victims of human trafficking and prosecute perpetrators of TIP.	c. Conduct trafficking in person training in urban centers to relevant government agencies and CSOs in 2016 and 2017; strengthen capacity of AGs office to prosecute offenses related to TIP	c. HTTF; AG; & Ministry of Justice
d. Assess the human trafficking issue to ensure it is managed effectively including increasing cases that are prosecuted.	d. Conduct an assessment in 2017 to provide baseline data on human trafficking situation in the RMI	d. MIPD in partnership with HTTF

<p>e. Establish protocols and smooth working relationship with other partners of victims of domestic violence, child abuse, and individuals involve in human trafficking incidents</p> <p>f. Enhance and regularize implementation of laws related to waste dumping, curfew and sale of alcohol, cigarette and beetle nut to underage children</p>	<p>e. In 2017, develop and implement protocols for handling domestic violence, human trafficking and child abuse cases</p> <p>f. Collect data beginning in 2017 on incidents or infractions related to waste dumping, sale of alcohol and other substances to underage children.</p>	<p>e. MIPD with Social Workers from IA, WUTMI and MOH</p> <p>f. MIPD and MALGOV, KALGOV</p>
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E. 10 PRIORITY GOVERNMENT REFORMS

1. Improve fiscal and economic management			Responsibilities (Who)
Priority Actions (How)	Timing and Targets (When)	Responsibilities (Who)	Responsibilities (Who)
<p>a. Expedite implementation of the PFM Reform Roadmap, and take action to strengthen management of revenue and taxation, expenditure (including rationalization), debt, subsidies, and fiscal risks</p> <p>b. Pursue a comprehensive reform approach, addressing fiscal and financial management reforms across the board, including fiscal transparency (reporting, disclosure, public access to information), and a focus on improving customer service and the ease of doing business</p> <p>c. Strengthen financial management information systems; more piloting of e-Governance and use of IT for improving efficiency of services</p> <p>d. Adopt a comprehensive fiscal responsibility law to strengthen fiscal management and performance</p> <p>e. Strengthen fiscal and economic policy analysis and advice in EPPSO and Office of the President</p>	<p>a. In 2016 revisit previous PFM Reform Roadmap; in 2017-2019 implement the roadmap; report annually to <i>Nitijela</i> on reform progress during introduction of budget</p> <p>b. In 2016 and 2017 identify key reforms; in 2017-2019 implement reforms across while of government</p> <p>c. In 2017 develop plan to strengthen IT systems, especially to improve efficiency of tax payments and other basic services and transactions</p> <p>d. In 2017 revisit Bill introduced in 2012 to set principles of responsible fiscal policy and management, establishes regular fiscal reporting including budget policy statements, and promotes greater accountability and transparency based on international best practice.</p> <p>e. in 2017 hire a national Economic Advisor to (i) provide fiscal, economic, and development policy analysis and advice to the Office of the President, and (ii) strengthen capacity of EPPSO to compile, analyze, and report on key fiscal and economic statistics</p>	<p>a. Ministry of Finance</p> <p>b. Ministry of Finance, CSO, and OCl</p> <p>c. Ministry of Finance</p> <p>d. Ministry of Finance with support from PFTAC</p> <p>e. Office of the President, EPPSO</p>	<p>a. Ministry of Finance</p> <p>b. Ministry of Finance, CSO, and OCl</p> <p>c. Ministry of Finance</p> <p>d. Ministry of Finance with support from PFTAC</p> <p>e. Office of the President, EPPSO</p>
2. Reform SOEs			Responsibilities (Who)
Priority Actions (How)	Timing and Targets (When)	Responsibilities (Who)	Responsibilities (Who)

<p>a. Continue policy and operational reforms to improve SOE finances and service delivery, especially for worst performing SOEs which pose the most significant risks to the fiscal system</p> <p>b. Adopt better performance management policies for SOEs, including through three-year performance based contracts for managers</p> <p>c. Pilot the use of community service obligation (CSO) or essential air service contracts for Air Marshall Islands</p>	<p>a. In 2017-2018 strengthen implementation of SOE Act and develop credible, time-bound reform action plans for worst-performing SOEs</p> <p>b. In 2017 adopt standard performance based contracts templates and performance review processes for senior management of SOEs; identify further actions necessary to improve SOE management and performance</p> <p>c. In 2017 develop a pilot CSO or essential air service contract to improve air services to remote and non-viable routes</p>	<p>a. Ministry of Finance and CSO</p> <p>b. Ministry of Finance and CSO</p> <p>c. Ministry of Finance and AMI</p>
<p>3. Salvage MISSA</p>		
<p>Priority Actions (How)</p>		
<p>a. Expedite the results of the Task Force on MISSA and finalize reform plan by end 2016</p> <p>b. Undertake a phased reform approach over 2017-2019 period and beyond, as necessary, to ensure long-term sustainability of the fund and to avoid a repeat of the current situation</p> <p>c. Consider adjustment to the policy of requiring 40% of assets to be invested locally</p> <p>d. Seek ways to expand coverage of system, including for non-contributors such as taxi drivers and voluntary contribution arrangements</p> <p>e. Improve collection efficiency and secure capital contributions from General Fund as immediate priorities</p>	<p>a. In 2016 adopt MISSA reform plan</p> <p>b. In 2016-2019 implement reforms</p> <p>c. In 2017 review this policy and identify sustainable options to amend it</p> <p>d. In 2017 identify ways to expand coverage to uncovered workers</p> <p>e. In 2016 improve collections and secure contribution from General Fund</p>	<p>Responsibilities (Who)</p> <p>a. MISSA and Office of the President</p> <p>b. MISSA and Office of the President</p> <p>c. MISSA</p> <p>d. MISSA</p> <p>e. MISSA</p>
<p>4. Strengthen PSC, Office of Chief Secretary, and EPPSO</p>		
<p>Priority Actions (How)</p>		
<p>Timing and Targets (When)</p>		
<p>Responsibilities (Who)</p>		

<p>a. Clarify roles and responsibilities of the Chief Secretaries Office (CSO), EPPSO and Public Service Commission (PSC) and identify and provide necessary resources (financial and human) in order to strengthen the core government functions of policy formulation, implementation, communication, planning and coordination</p> <p>b. Continue the ongoing PSC reform and modernization process, with continued technical assistance from development partners</p> <p>c. Take action to improve the civil service performance management system</p> <p>d. Strengthen policy, coordination, planning and implementation functions of Government</p>	<p>a. In 2017 issue Cabinet paper to clarify roles of OCS, EPPSO and PSC</p> <p>b. In 2016-2017 continue with PSC reforms and modernization; seek continued support from development partners</p> <p>c. In 2017 adopt new and improved system for staff performance monitoring and annual evaluations, including placing ministerial secretaries and heads of government agencies on performance contracts.</p> <p>d. In 2017 issue new policies and procedures for improving policy, coordination, planning and communication across whole of government</p>	<p>a. Office of the President</p> <p>b. PSC and OCS</p> <p>c. PSC and OCS</p> <p>d. OCS, EPPSO and Office of the President</p>
5. Improve infrastructure planning, development and management		
Priority Actions (How)		
<p>a. Expedite completion of National Infrastructure Investment Plan and establish a more effective and efficient system for infrastructure planning, development, and maintenance</p> <p>b. Ensure that infrastructure planning and prioritization for Outer Islands takes into account population trends, especially where atoll populations are declining</p> <p>c. Consider constructing a government housing complex for non-resident workers, considering that</p>	<p>a. In 2016 complete NIIP</p> <p>b. In 2016 NIIP to factor demographic patterns</p> <p>c. In 2017 study costs and benefits of this idea; if feasible construct in 2018</p>	<p>a. Ministry of Public Works</p> <p>b. Ministry of Public Works</p> <p>c. Ministry of Public Works</p>

<p>annual expenditure on housing allowances is already around \$1 million annually</p> <p>d. Establish a building code for all types of structures</p> <p>e. Strengthen zoning regulations/laws, working closely with landowners to gain their understanding and support</p>	<p>d. In 2017 establish building code</p> <p>e. In 2017 amend zoning law</p>	<p>d. Ministry of Public Works</p> <p>e. Ministry of Public Works, AG's Office, OCS, MIMA, EPPSO and EPA</p>
<p>6. Enhance accountability and good governance in the public sector</p>		
<p>Priority Actions (How)</p>		
<p>a. Strengthen Office of the Auditor General's capability to undertake financial audits, performance audits, and investigations</p>	<p>a. In 2017 develop strengthening plan for Office of Auditor General; in FY2017-FY2019 budgets provide incremental increase of 5% from FY2016 allocation</p>	<p>Responsibilities (Who)</p> <p>a. Office of the Auditor General; Nitijela Appropriations Committee</p>
<p>b. Consider establishing a new Ombudsman organization or Special Prosecutor post</p>	<p>b. In 2017 establish a special committee to consider the concepts of an Ombudsman and/or an Inspector general; in 2017 committee to make recommendations</p>	<p>b. Office of the President and Attorney General's Office</p>
<p>c. Consider the concept of an Inspector General to strengthen proactive monitoring of compliance and integrity across all parts of government</p>	<p>c. In 2017 establish a special committee to consider the concepts of an Ombudsman and/or an Inspector general; in 2017 committee to make recommendations</p>	<p>c. Office of the President, Attorney General's Office, Clerk of Nitijela</p>
<p>d. Review and amend to strengthen the Ethics in Government Act</p>	<p>d. In 2017 review the Ethics in Government Act; in 2017 amend as necessary to strengthen</p>	<p>d. Office of the President, Attorney General's Office, Clerk of Nitijela</p>
<p>e. Consider a new Anti-corruption Act</p>	<p>e. In 2017 consider the adoption of a new Anti-corruption Act; in 2017 committee to make recommendations</p>	<p>e. Office of the President, Attorney General's Office, Clerk of Nitijela</p>
<p>f. Adopt a Code of Ethics to be signed by all Nitijela members and civil servants</p>	<p>f. In 2017 draft and adopt new Code of Ethics; in 2017 all Nitijela members and civil servants to sign</p>	<p>f. Office of the President, Attorney General's Office, Clerk of Nitijela</p>

<p>g. Conduct reviews and strengthen oversight and management of the procurement, tax, and customs areas since these are the most highly prone to corruption; emphasis to be on improving public procurement processes</p> <p>h. Strengthen oversight of large government purchases, such as for buildings, air craft, and sea craft</p> <p>i. More closely monitor repeat findings in annual audits and reduce these by 2019</p>	<p>g. In 2017 review and revise policies and procedures for procurement, tax, and customs</p> <p>h. In 2017 review procedures for procurement of such items; establish or strengthen policies to improve transparency</p> <p>i. In FY2017, FY2018, and FY2019 reduce number of repeat findings from FY2016 baseline</p>	<p>g. Office of the President, Attorney General's Office, Ministry of Finance</p> <p>h. Office of the President, Attorney General's Office, Ministry of Finance</p> <p>i. Ministry of Finance and Public Accounts Committee</p>
7. Sharpen foreign policy and development assistance, and seek nuclear justice		
Priority Actions (How)		
<p>a. Adopt a coherent Foreign Policy</p> <p>b. Improve development assistance planning and coordination</p> <p>c. Seek better US support for eradicating unexploded ordinance</p> <p>d. Seek US support to provide coverage to veterans living in RMI for HHS and VA programs</p> <p>e. Mobilize a small team of experts from RMI, with support from US-based advisors, to begin studying issues and other early stage preparations; team to review all aspects of Compact, not only Economic Assistance provisions but also other provisions such as Federal programs, Pell Grants, etc.</p>	<p>a. In 2016 adopt Foreign Policy</p> <p>b. In 2016 strengthen Ministry of Finance ODA unit policies and procedures</p> <p>c. In 2017, 2018, 2019 scale up eradication program for unexploded ordinances</p> <p>d. In 2017 secure coverage for veterans living in RMI</p> <p>e. In 2017 establish working group to review Compact and relevant provisions and programs</p>	<p>Responsibilities (Who)</p> <p>a. Ministry of Foreign Affairs</p> <p>b. Ministry of Finance</p> <p>c. MOFA, IA & MPW</p> <p>d. Ministry of Foreign Affairs</p> <p>e. Ministry of Foreign Affairs</p>

<p>f. Step up efforts to establish and strengthen links with critical members of Congress</p> <p>g. Seek input from Marshallese stakeholders on Compact issues</p> <p>h. Pursue similar course with UN (for addressing nuclear testing during UN Trusteeship period)</p> <p>i. Strengthen capability to access and manage global climate finance resources</p> <p>j. Take necessary steps to determine fate of the CCP.</p>	<p>f. In 2017, 2018, 2019 scale up efforts to strengthen relations with members of Congress</p> <p>g. In 2018 undertake a survey of stakeholders, including Marshallese in the US, on Compact issues</p> <p>h. In 2017 establish dialogue with UN on this issue</p> <p>i. Seek outside support for RMI to attain accreditation status to apply for green climate change resources</p> <p>j. In 2017 establish a working group to determine pathways forward for the CCP.</p>	<p>f. Ministry of Foreign Affairs</p> <p>g. Ministry of Foreign Affairs</p> <p>h. Ministry of Foreign Affairs</p> <p>i. Ministry of Foreign Affairs; Ministry of Finance;</p> <p>j. Ministry of Foreign Affairs</p>
<p>8. Strengthen government management of cultural and historical resources and assets</p>		
<p>Priority Actions (How)</p>		
<p>a. Improve management and protection of cultural resources, including historical assets and sites</p> <p>b. Consider copyrighting options and intellectual property rights</p> <p>c. Strengthen national archive</p>	<p>a. In 2017 amend historic preservation act to ensure provisions exist for protection of cultural resources, historical assets and sites</p> <p>b. In 2017 review, updates, develop enact and implement cultural heritage, copyright laws and traditional knowledge legislation in accordance with international instruments and regional model laws</p> <p>c. In 2017 increase budget for archive activities including for training of staff and purchase of necessary equipment</p>	<p>Responsibilities (Who)</p> <p>a. IA and HPO Board</p> <p>b. IA</p> <p>c. Cabinet</p>

<p>d. Strengthen cultural curriculum in schools especially language and culture studies</p> <p>e. Establish a Virtual Alele website</p> <p>f. Establish a government-wide archiving program to preserve important administrative records, vital records, and studies, modelled after the Nuclear Claims Tribunal archiving project</p>	<p>d. In 2017/2018, finalize Atlas for Marshall Islands and complete other relevant culture curriculum materials</p> <p>e. In 2017 establish a new website</p> <p>f. In 2017 launch new electronic archiving program</p>	<p>d. PSS & CMI</p> <p>e. Ministry of Internal Affairs</p> <p>f. CSO</p>
<p>9. Improve and integrate information technology systems in government</p>		
<p>Priority Actions (How)</p>		
<p>a. Use of information technology (IT) systems to improve efficiency and transparency of government</p> <p>b. To improve external access and information sharing, dramatically improve government's websites, including a new central website with links to all major ministries and agencies; make available online basic documents such as applications, forms, and reports</p> <p>c. To improve internal communication, information-sharing, and processes, establish a central network with shared communication platforms and printing functions</p>	<p>a. In 2016 form a new government IT task force (ITTF) and complete an IT action plan for the 2017-2019 period; small task force to work full-time on IT development over the period</p> <p>b. In 2016-2017, establish a new, centralized RMI government website, with sub-sites for all major ministries and agencies; follow a standard design and web system to ensure consistency and ease of navigation</p> <p>c. In 2017 begin a networking project to improve internal networks within main ministries and across the entire government</p>	<p>Responsibilities (Who)</p> <p>a. Office of the President, with support from NTA and CMI</p> <p>b. The new ITTF</p> <p>c. The new ITTF</p>
<p>10. Amend and improve the Constitution</p>		
<p>Priority Actions (How)</p>		
<p>a. Proceed with Constitutional Convention plans for 2016-2017</p> <p>b. Identify essential amendments to improve the efficiency and effectiveness of government</p>	<p>a. In 2016-2017 ensure adequate preparations are made for the ConCon</p> <p>b. In 2017 conduct the ConCon</p>	<p>Responsibilities (Who)</p> <p>a. Office of the President and Speaker</p> <p>b. Office of the President and Speaker</p>